

D R A F T**CONFIDENTIAL**

3 October 1947

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MEMORANDUM FOR 

Subject: Interdepartmental Intelligence Production Plan

1. The program for the production of intelligence contained in IAB 1 can be considered as no more than a statement of overall policies and objectives for the guidance of the Central Intelligence Agency and the several intelligence agencies of the National Security Council departments. It defines the several types of intelligence and indicates which departments have dominant interest in certain intelligence subjects. It does not, nor was it intended, to provide a definite intelligence production schedule. Procedures to insure that all fields are properly and adequately covered and that each department receives the material outside its field of dominant interest, which it requires for staff intelligence purposes, should be perfected.

2. The need for some such schedule is particularly urgent in the fields of scientific and economic intelligence which are not allocated by IAB 1 but are left to the several departments in accordance with their needs. To only a slightly lesser extent is agreement necessary on such subjects of broad interest as political intelligence.

3. It is understood that in most cases a high degree of cooperation has made available to the other departments much of each department's intelligence product. However, this intelligence has not always been in a form which most readily serves the departments having a secondary interest in the subject.

4. Whereas the Department of the Army can be expected to produce the fullest and most complete intelligence on the military establishments and military potential of foreign governments so as to supply the several

**CONFIDENTIAL**

Enclosure (A)

**CONFIDENTIAL**

branches of the Department of the Army with the information necessary for the development of plans, materiel, and policies, this intelligence because of its mere bulk is not particularly useful to the other departments. A concise summary prepared by military intelligence officers would better serve the secondary requirements of other departments. Similarly the full flow of political, sociological, and cultural intelligence which is necessary to the day by day operations of the Department of State would overwhelm the intelligence branches of the other National Security Council departments. They are not, or should not be, interested in the details. But they are interested in and must know the general political picture in each foreign country properly to determine the military potential and military objectives of the foreign governments. Comparable situations exist in the other departments.

5. Whereas in the past some of the departments have established large intelligence groups to collate and evaluate the intelligence information in fields outside their dominant interest, current budgetary restrictions and the program for coordinated intelligence production preclude a continuance of this practice.

6. It is the opinion of the Director of Central Intelligence that a prompt and positive approach must be made to a solution of this problem and that he must advise and make recommendations in this field to the National Security Council in fulfillment of his statutory duty as set forth in Section 102(d) of the National Security Act of 1947.

7. It is proposed that the Central Intelligence Agency prepare an interagency intelligence plan, that the preparation be carried out in close cooperation with the National Security Council intelligence agencies, that it be submitted to the Intelligence Advisory Committee for concurrence or comment, and that it then be submitted to the National Security Council for adoption as a controlling directive to the several departments.

**CONFIDENTIAL**

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8. As a first step in the development of this plan, the Director of Central Intelligence requests that each department intelligence chief submit a comprehensive and detailed statement of the intelligence production program of his department, clearly defining (a) the intelligence requirements of his department; (b) the internal production schedule of his agency to meet these requirements; (c) the existing interagency agreements to augment (1) the internal production with external material and (2) the external requirements with internal production; and (d) the requirements not adequately or satisfactorily met by (b) and (c).

9. The Central Intelligence Agency will attempt to correlate these four department plans and the CIA plan and prepare an integrated plan for study and comment and possible revision by the standing committee of the Intelligence Advisory Committee, and subsequent presentation to the IAC and the NSC.

10. With a view toward eliminating undesirable duplication of effort in the production of intelligence, particularly in regard to publications, consideration is being given to the proposal previously made by the JIC that CIA assume the functions of the Publication Review Subcommittee.

11. It is requested that each recipient of this memorandum inform the Director of Central Intelligence promptly as to the date by which he will be able to comply with 8 above.

R. H. HILLENKOTTER  
Rear Admiral, USN  
Director of Central Intelligence

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